

CONTENTS

From the President	4
Foreword	5
Executive Summary	8
Background and Objectives	12
Study Methodology	12
Detailed Findings	13
Importance of Cost Containment Among AASCU Institutions	13
Reporting and Quantifying Cost Savings	15
Responsibility for Cost Containment Strategic Planning Within the Institution	16
Primary Sources of Cost Containment Ideas and Strategies	16
Sources of Cost Containment Within the Institution	17
Emerging Constraints on Cost Containment	27
Participation in Purchasing Consortia	27
Use of Outside Consultants for Cost Containment Analysis and Solutions	29
Involvement of Employees and Students in Cost Containment	30
Relating Cost Containment Success to Specific Activities	31
Appendix A	
Sources of Cost Containment: Extent to Which Institutions Rely on Individual Components for Cost Containment	33
Figures	
Figure 1. Importance of, Satisfaction with, and Resources Set Aside for Cost Containment	13
Figure 2. Institutional Reporting of Cost Containment	15
Figure 3. Reported Cost Savings: Total and Per Student	16
Figure 4. Sources of Cost Containment: Percent of Institutions Relying on at Least One Component for Cost Containment, Within Each Specific Area	18
Figure 5. Facilities and Infrastructure: Individual Components	19
Figure 6. Business Services Processes: Individual Components	20
Figure 7. Academic Programming: Individual Components	22
Figure 8. Staffing Levels: Individual Components	23
Figure 9. Salaries: Individual Components	24
Figure 10. Student Services: Individual Components	25
Figure 11. Benefits: Individual Components	25
Figure 12. Athletics and Extracurricular Programming: Individual Components	26
Figure 13. Number of Goods/Services Purchased through Consortia	28
Table	
Table 1. Goods and Services Purchased Through a Consortium	29