Stewardship
for America's Future

Annual Meeting
November 21–23, 2010
Charleston, South Carolina

American Association of State Colleges and Universities
The leaders of America’s colleges and universities are grappling with immediate and unprecedented challenges. Internally, we are working to guide our campuses through a period of enormous uncertainty and realignment. Externally, we are being challenged like never before to be full partners in advancing the progress of our nation, its states and communities. In short, we are being challenged to exercise a new level of stewardship on behalf of America's future.

Ambitious national reform goals have been proposed related to P-12 education, college readiness and the percentage of citizens who possess a college degree. These actions emphasize a growing public understanding: Education is the foundation for our success not only as individuals, but as a country. If our nation is to build its future on a talented, diverse and well-educated citizenry, AASCU institutions must play a central leadership role across the entire P-20 education continuum.

Our Annual Meeting theme is Stewardship for America’s Future. The concept of stewardship is a defining quality of AASCU institutions and was articulated in the AASCU publication *Stepping Forward as Stewards of Place*. We will use this theme to focus on specific institutional strategies that can be used to help advance public progress in such areas as P-20 education, economic competitiveness and charting the future of our regions and communities. Assisting us will be government, civic, business and education leaders who will help inform our thinking. At the same time, we will focus on key internal leadership challenges that affect our ability to lead externally, such as identifying new revenue sources, setting academic priorities, budgeting strategically and leading institutional realignment and change.

I am pleased you will lend your voice to this dialogue.

James C. Votruba, President, Northern Kentucky University and 2010 Chair, AASCU Board of Directors
### Program At-A-Glance

#### Saturday, November 20

<table>
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<th>Time</th>
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<tr>
<td>8 a.m. – 8:30 a.m.</td>
<td>Executive Committee of the Board of Directors</td>
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<td>8:30 a.m. – 4 p.m.</td>
<td>Board of Directors Meeting</td>
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<td>2 p.m. – 5 p.m.</td>
<td>Pre-Annual Meeting Seminar for Presidents and Chancellors</td>
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<td>2 p.m. – 4 p.m.</td>
<td>Spouse/Partner Planning Committee</td>
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<td>6 p.m.</td>
<td>Board of Directors Reception and Dinner</td>
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#### Sunday, November 21

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<td>8 a.m. – 11 a.m.</td>
<td>Millennium Leadership Initiative (MLI) Executive Steering Committee</td>
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<tr>
<td>8 a.m. – 11:45 a.m.</td>
<td>Breakfast and Programs for New Member Presidents, Chancellors and Spouses/Partners</td>
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<td>9 a.m. – 10:30 a.m.</td>
<td>Presidential Conversation: Shaping Our Future with Community Colleges</td>
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<td>9 a.m. – 10:30 a.m.</td>
<td>Thought Leadership Exchange Breakfast</td>
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<td>9 a.m. – 3:30 p.m.</td>
<td>Former Presidents, Chancellors and Spouses/Partners Program</td>
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<tr>
<td>10:30 a.m. – 1 p.m.</td>
<td>Council of State Representatives</td>
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<td>11:30 a.m. – 12:45 p.m.</td>
<td>Committee on Membership</td>
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<td>1 p.m. – 2:30 p.m.</td>
<td>Committee on Economic and Work Force Development</td>
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<td>1 p.m. – 2:30 p.m.</td>
<td>Standing Committees</td>
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<td>2:45 p.m. – 3:45 p.m.</td>
<td>Rural Coalition</td>
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<td>2:45 p.m. – 3:45 p.m.</td>
<td>Urban/Metropolitan Coalition</td>
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<td>4 p.m. – 5 p.m.</td>
<td>Presidential Forum: Innovations Exchange</td>
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<td>5:15 p.m. – 6:30 p.m.</td>
<td>Opening General Session: Post-Election Politics</td>
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<tr>
<td>6:30 p.m. – 7:15 p.m.</td>
<td>Welcome Reception</td>
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<td>7:30 p.m.</td>
<td>Former Presidents, Chancellors, Spouses/Partners Dinner</td>
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<td>7:30 p.m.</td>
<td>Single Presidents Dinner Group</td>
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#### Monday, November 22

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<th>Time</th>
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<tr>
<td>7 a.m. – 8:15 a.m.</td>
<td>Presidential Continental Breakfast</td>
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<td>7 a.m. – 8:15 a.m.</td>
<td>AASCU Asian-American and Pacific Islander Presidents Breakfast</td>
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<td>7 a.m. – 8:15 a.m.</td>
<td>AASCU Women Presidents Breakfast</td>
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<td>7 a.m. – 8:15 a.m.</td>
<td>Coalition of Urban and Metropolitan Universities</td>
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<td>7 a.m. – 8:15 a.m.</td>
<td>International Association of University Presidents</td>
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<tr>
<td>7:15 a.m. – 8:15 a.m.</td>
<td>Legislative and Economic Outlook</td>
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PROGRAM AT-A-GLANCE

Monday, November 22

7:30 a.m. – 11:45 a.m.  Spouse/Partner Breakfast and Programs
8:30 a.m. – 10:15 a.m.  Presidential General Session: Stewardship for Building the P-20 Pipeline
10:30 a.m. – 11:45 a.m. Charting a New Partnership Between P-12 and Higher Education in Preparing and Developing Teachers
10:30 a.m. – 11:45 a.m. Stewardship and the K-12 Connection: Partnering with Regional School Districts to Advance College Access and Success
10:30 a.m. – 11:45 a.m. Stewardship for Research and Economic Development: Communicating Our Impact
10:30 a.m. – 11:45 a.m. Stewardship for Civic Engagement
10:30 a.m. – 11:45 a.m. Seeking Resources for Stewardship
Noon – 1:45 p.m.  President-to-Presidents Lecture and Luncheon
2 p.m. – 2:30 p.m.  Council of Presidents and Business Session
2:30 p.m. – 3:45 p.m.  General Session: Strategies for Boosting Productivity and Public Perceptions in Higher Education
4 p.m. – 4:30 p.m.  2011 Board of Directors Meeting
4 p.m. – 5 p.m.  AASCU 50th Anniversary Committee
4 p.m. – 5 p.m.  Stewards of Place II Advisory Committee
4:30 p.m. – 6:30 p.m.  Nonprofit Leadership Alliance Reception
4:45 p.m. – 5:30 p.m.  Millennium Leadership Initiative (MLI) Business Meeting
5 p.m. – 6:15 p.m.  Showcasing Successful Partnerships with the Military (Program and Hospitality)
5:30 p.m. – 6:15 p.m.  Reception for New Presidents’ Academy Class of 2010
6:30 p.m. – 7:45 p.m.  Reception

Tuesday, November 23

7 a.m. – 8 a.m.  AASCU System Heads Breakfast
7 a.m. – 8 a.m.  African-American Presidents Breakfast
7 a.m. – 8 a.m.  Hispanic and Latino Presidents Breakfast
7 a.m. – 8 a.m.  Continental Breakfast for Presidents, Chancellors and Spouses
8:15 a.m. – 9:45 a.m.  General Session: Global Forces Shaping Challenges for Higher Education
10 a.m. – 11:30 a.m.  Awards Brunch with presentation of Distinguished Alumnus Award
AASCU sincerely appreciates the following sponsors who have reinforced their commitment to public higher education and enhanced AASCU’s Annual Meeting through financial support. Take time to visit with the representatives attending the meeting to learn more about how these services might strengthen your institution and better serve your students.

**Academic Search, Inc.**
Academic Search (AS) believes that recruiting and selecting the right person matters, but equally important is the launching of a successful appointee. Toward that end, AS, Inc. seeks a genuine partnership with the client institution, a search process that fits the specific needs of the client, and a candidate pool that is deep, diverse and qualified in every sense. Academic Search has over three decades of dedication to strengthening leadership in higher education through searches for college and university presidents and senior administrators. For more information visit academic-search.com.

**ACT, Inc.**
ACT, Inc. is an independent, not-for-profit organization that provides a broad array of assessment, research and program management solutions in the areas of education and workforce development. In addition to the ACT college entrance exam, ACT has several postsecondary solutions that include:

- **Survey Services**—Standardized or custom surveys that provide reliable data to help with institutional planning, student retention, improve academic advising program and accreditation reporting.

- **Collegiate Assessment of Academic Proficiency (CAAP)**—An outcomes assessment tool to measure student learning and institutional effectiveness. The CAAP Critical Thinking and Writing Essay modules are options for reporting learning gains as part of the Voluntary System of Accountability (VSA).

- The **ACT Information System** is a comprehensive system for collecting and reporting information about students planning to enter postsecondary education. Products include: Educational Opportunity Service (EOS), Enrollment Information Service (EIS) and the ACT Information Manager (AIM).

- **COMPASS**—The COMPASS® computer-adaptive college placement test helps educators quickly evaluate incoming students’ skill levels in reading, writing, math and ESL, place students in appropriate courses, and connect them to the resources they need to achieve academic success.
Each year, ACT serves millions of people in high schools, colleges, professional associations, businesses and government agencies—nationally and internationally. For more information visit act.org.

American Academic Leadership Institute (AALI)
The American Academic Leadership Institute (AALI) provides leadership identification and development programs across all sectors of public and private higher education. AALI creates and implements programs and assistance for academic leaders in various administrative positions enabling them to be successful in their roles and to advance the institutions they serve. AALI supports research and publications and consults with academic leaders and boards of trustees concerning traditional and emerging issues facing higher education and its governance. Headquartered in Washington, D.C., AALI and its predecessor organizations have participated in the advancement of higher education for over 30 years. For more information visit americanali.org.

ARAMARK Higher Education
ARAMARK Higher Education provides a wide range of food, conference center, facility and other support services to over 500 colleges and universities in the U.S. ARAMARK offers higher education institutions a single source for the development of dining and facility management solutions. Dining Services include: master planning; culinary development; venue design; residential catering; quick-serve catering; and express dining concepts. Facility Services include: facilities maintenance; custodial maintenance; grounds maintenance; energy management; capital project management; and building commissioning. ARAMARK Higher Education combines a goal-oriented focus with innovation and expertise to deliver superior, measurable results in the areas that matter most to their clients. For more information visit aramarkhighered.com.

Emeriti® Retirement Health Solutions
Emeriti® Retirement Health Solutions is a nonprofit, tax-exempt membership consortium offering a sustainable, tax-advantaged, defined contribution approach to managing and outsourcing retiree health care for the higher education community and for educationally-related organizations. Managed by Emeriti, several program services are delivered by Fidelity Investments®, Aetna Life Insurance Company and HealthPartners in Minnesota. Emeriti’s new flexible points-of-entry and
workforce management tools now make it easier and more cost-effective to join the program, given today’s challenging economic environment. For more information contact Barbara Perry at bperry@emeritihealth.org.

**Global Financial Aid Services, Inc.**

Global Financial Aid Services provides financial aid administration services to colleges and universities leveraging best practice people, processes and technology. Global’s proactive services are selected by college presidents to: increase efficiency, deploy shared service centers, improve cycle times, improve cash flow, improve student service, reduce costs and ensure compliance. Global works with college leadership to improve results on standardized Title IV financial aid processing while recognizing the unique aspects of each institution. Global manages financial aid for over 460 campuses and online environments with over 400,000 students, disbursing $4 billion in financial aid annually. For more information contact Matthew Johnner, partner, at 214.208.0436 or mjohnner@globalfas.com, or visit globalfas.com.

**The New York Times**

*The New York Times*’ mission is to assist educators in using the *Times* as a resource to foster students’ intellectual growth and curiosity, civic participation and personal success.

*The New York Times* is a pre-eminent resource for colleges and universities nationwide. We offer a comprehensive program that opens up to you an array of content and special services from the *Times*. It is also highly flexible, working with colleges and universities to custom-design programs that:

- Collaborate with colleges and universities to deliver online education via The Knowledge Network.
- Provide an AASCU rate for the Epsilen Environment.
- Provide newspapers at a discounted rate.
- Support faculty in developing active learning strategies that promote student engagement.

*The New York Times* is committed to supporting the essential work of educators and universities. Meet with *The New York Times* staff to discuss ways that we can develop a partnership with your university.
We are proud to be a partner with AASCU on the American Democracy Project.

To learn more visit nytimes.com/Knowledge, or contact Felice Nudelman at 212.556.4581.

**The Registry for College and University Presidents**

Founded in 1992, the Registry is the nation’s premier interim leadership firm in higher education. In 2002, the Registry expanded with the establishment of a new division for senior administrators. The Registry has contracts with over 300 former college and university presidents and senior administrators, in over 46 states, all of whom have been selected for membership based upon nominations and pre-screening evaluations. The three Registry principals have a combined total of over 60 years of presidential and senior administrative experience at five institutions. The Registry membership has a combined total of well over 7,000 years of college and university presidential service. Registry interims will typically serve anywhere from three months to three years; in many instances, there is a trend towards even more extended periods of service. Experience confirms that the Registry interim function increases the probability of success for the permanent president or senior administrator—at public and private colleges and universities, as well as community colleges.

Since 1992, the Registry has made over 170 unique interim placements in a wide variety of institutions of higher education, including many large state controlled universities. In 2009 alone, the Registry had 49 interims in assignments across the country and overseas. For more information visit registry-online.org.

**SunGard Higher Education**

SunGard Higher Education serves colleges and universities worldwide, helping them build the resources they need to support new communities of learners. Today, 1,600 higher education organizations, 10 million students and thousands of educational communities around the world rely on our broad portfolio of solutions and expert guidance to find better ways to teach, learn, manage and connect. For more information visit sungardhe.com.
ANNUAL MEETING SPONSORS

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The TIAA-CREF family of companies is a prominent financial services organization dedicated to providing lifetime financial security to those in the healthcare, academic, cultural and research fields; for people whose work serves others. An organization with more than $410.2 billion in total assets under management as of June 30, 2010, TIAA-CREF has more than 3.6 million participants in more than 27,000 plans and 15,000 public and private institutions.

TIAA-CREF and its group of companies provide a broad range of products and services including retirement plans, planned giving, executive compensation arrangements, annuities, mutual funds, IRAs, Keogh plans, life insurance, and education savings plans.

Counseling sessions will be conducted in the Fenwick and Gadsen rooms.

Sat., Nov. 20  Noon - 5 p.m.  Sign-up only
Sun., Nov. 21  10 a.m. - 5 p.m.  (last appointment begins at 4 p.m.)
Mon., Nov. 22  8 a.m. - 7 p.m.  (last appointment begins at 6 p.m.)
Tues., Nov. 23  8 a.m. - 2 p.m.  (last appointment begins at 1 p.m.)

TIAA-CREF Individual and Institutional Services, LLC, and Teachers Personal Investors Services, Inc., members FINRA, distribute securities products. The products and services referenced above are offered by various entities within the TIAA-CREF group of companies. For more information visit tiaa-cref.org.

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SATURDAY, NOVEMBER 20

8 a.m. – 8:30 a.m.  ❖ Riley Boardroom
**Executive Committee of the Board of Directors**
Presiding: **James C. Votruba**, President, Northern Kentucky University and 2010 Chair, AASCU Board of Directors

8:30 a.m. – 4 p.m.  ❖ Colleton
**Board of Directors Meeting**
Presiding: **James C. Votruba**, President, Northern Kentucky University and 2010 Chair, AASCU Board of Directors

2 p.m. – 5 p.m.  ❖ Cypress
**Pre-Annual Meeting Seminar for Presidents and Chancellors**

*Exerting Presidential Leadership in Times of Financial Crisis—Tactical and Strategic Possibilities*
Presidential leadership is never more critical than at times of continuing budget reductions. Discuss critical circumstances affecting operating and capital budget reductions, including stimulus funding and other challenges facing campus presidents and chancellors. How will this “new normal” affect what we know about our institutions?

**Introduction:** Daniel Hurley, Director, State Relations and Policy Analysis, AASCU

**Presenter:** Marie McDemmond, President Emeritus, Norfolk State University (Va.)

4:30 p.m. – 5:30 p.m.  ❖ Hospitality Suite 2L
**Hospitality**
*Support Provided by The Registry for College and University Presidents*
Join presidential colleagues and their spouses at an informal social, enjoy refreshments while renewing friendships, building new contacts and learning about the nation’s premier interim leadership firm in higher education.

6 p.m.  ❖ Cypress Restaurant • 167 East Bay Street • 843.727.0111
**Board of Directors Reception and Dinner** *(by invitation)*
Meet in lobby to depart for Cypress Restaurant
SUNDAY, NOVEMBER 21

8 a.m. - 11 a.m. Colleton

Millennium Leadership Initiative (MLI) Executive Steering Committee
Chair: Mickey L. Burnim, President, Bowie State University (Md.)

8 a.m. - 11:45 a.m. Live Oak

Breakfast and Programs for New Member Presidents, Chancellors and Spouses/Partners

8 a.m. - 9:15 a.m.

New Member Presidents, Chancellors and Spouses/Partners
Breakfast with AASCU Board of Directors
Presiding: Jolene Koester, President, California State University Northridge
Remarks: Kenneth W. Dobbins, President, Southeast Missouri State University
         Muriel A. Howard, President, AASCU
         Albert R. “Mickey” Howard, Liaison to the Spouse/Partner Program, AASCU

9:30 a.m. - 11:45 a.m.

Workshop for New Member Presidents and Chancellors
Facilitators: Joe Gow, Chancellor, University of Wisconsin-LaCrosse
             and Members of the AASCU Committee on Professional Development
SUNDAY, NOVEMBER 21

9 a.m. - 10:30 a.m.  Hospitality Suite 2H
**Presidential Conversation: Shaping Our Future with Community Colleges**
Explore the role of the regional comprehensive university in meeting the needs of community college transfer students. Presidents will share the various models of partnership and cooperation, the institutionally embedded community college function, and other strategies in which institutions are engaged with community colleges. Through a facilitated discussion of the effectiveness of the various models, presidents will explore potential strategies for addressing this challenge in their regions and the larger public policy implications for AASCU institutions.

Facilitator:  **F. Ann Millner**, President, Weber State University (Utah)
Panelists:  **Kenneth W. Dobbins**, President, Southeast Missouri State University  
  **Tomás D. Morales**, President, City University of New York, College of Staten Island  
  **David L. Eisler**, President, Ferris State University (Mich.)  
  **John D. Haeger**, President, Northern Arizona University

9 a.m. - 10:30 a.m.  Beauregard  *(all invited)*
**Thought Leadership Exchange Breakfast**
*Support provided by Emeriti® Retirement Health Solutions*

**Timely Retirements + Replacement Savings = $ for New Hires**
Campus leaders and articles in educational publications are increasingly making the connection between the ability to hire in this stringent budget environment and the ability to encourage timely retirements. At the heart of strategic planning is the objective to free up and reallocate scarce resources. Have a peer-to-peer conversation about encouraging turnover; evaluating demographics and high end-of-career compensation costs; phased retirement; pension/health care security; and maintaining appealing links to scholarly work and campus life.

Facilitators:  **F. Javier Cevallos**, President, Kutztown University of Pennsylvania  
  **John R. Pugh**, Chancellor, University of Alaska Southeast
SUNDAY, NOVEMBER 21

9 a.m. - 3:30 p.m. Drayton

**Former Presidents, Chancellors and Spouses/Partners Program**

*Advance sign-up and separate $25 per person registration required (lunch on individual basis)*

This program is designed to help former college and university presidents, chancellors and their spouses navigate the challenging transitional period from active leadership to whatever new roles they assume. The goals of the session are to provide fellowship, professional networking and activities related to personal growth and development. Because spouses are such an integral part of the presidential experience, they are encouraged to attend.

Convener: **Betty L. Siegel**, President Emerita, Kennesaw State University (Ga.)

10:30 a.m. - 1 p.m. Cypress

**Council of State Representatives**

*Luncheon meeting in Dogwood room*

AASCU’s state representatives will discuss federal policy and hear from state representative colleagues about economic conditions and actions taken by state legislatures. Representatives will deliberate AASCU’s *Public Policy Agenda* for 2011.

Presiding: **Kenneth W. Dobbins**, President, Southeast Missouri State University and Chair-Elect, AASCU Board of Directors

Guest: **The Honorable Jane Oates**, Assistant Secretary, Employment and Training Administration Office, U.S. Department of Labor

11:30 a.m. - 12:45 p.m. Edmunds (luncheon meeting)

**Committee on Membership**

Chair: **William A. Sederburg**, Commissioner, Utah System of Higher Education

1 p.m. - 2:30 p.m. Jenkins King Charles

**Committee on Economic and Work Force Development**

Chair: **F. Ann Millner**, President, Weber State University (Utah)

Guest: **The Honorable Jane Oates**, Assistant Secretary, Employment and Training Administration Office, U.S. Department of Labor
SUNDAY, NOVEMBER 21

1 p.m. – 2:30 p.m.  Hospitality Suite 2H
**Committee on International Education**
Chair:  **John D. Haeger**, President, Northern Arizona University

1 p.m. – 2:30 p.m.  Colleton
**Committee on Policies and Purposes**
Chair:  **John C. Cavanaugh**, Chancellor, Pennsylvania State System of Higher Education

1 p.m. – 2:30 p.m.  Ashley Cooper
**Committee on Professional Development**
Chair:  **Joe Gow**, Chancellor, University of Wisconsin-La Crosse

1 p.m. – 2:30 p.m.  Hospitality Suite 2L
**Committee on Teacher Education**
Chair:  **Cynthia S. Ross**, President, Cameron University (Okla.)

1 p.m. – 2:30 p.m.  Hospitality Suite 2J
**Committee on the Undergraduate Experience**
Chair:  **Stephen M. Jordan**, President, Metropolitan State College of Denver (Colo.)

2:45 p.m. – 3:45 p.m.  Dogwood
**Rural Coalition**
Participants will learn of federal funding opportunities focused on workforce training and economic development. The discussion will highlight federal priorities in these areas and suggest what institutions might do in order to be better prepared to pursue these funding streams. In addition, the coalition will discuss strategies for exerting more influence and having more impact at both the state and federal levels over funding and policy decisions.
Convener:  **John Jasinski**, President, Northwest Missouri State University
Guest:  **The Honorable Jane Oates**, Assistant Secretary, Employment and Training Administration Office, U.S. Department of Labor
2:45 p.m. – 3:45 p.m.  ● Cypress

**Urban/Metropolitan Coalition**

AASCU plans to convene, within its membership, an urban/metropolitan coalition with a robust agenda to better serve the unique role of these institutions. This panel will inform the development of the coalition and its agenda. Panel speakers will share with presidents and chancellors insights concerning institution-based efforts to engage and support their communities. Additionally, Portland Mayor Sam Adams will discuss the important role of universities as anchors for advancement, growth and sustainability. During this session, the leaders of the Coalition of Urban and Metropolitan Universities (CUMU) and AASCU will sign a formal partnership agreement designed to promote collaboration and stewardship endeavors between CUMU and AASCU.

Moderator:  Robert L. Caret, President, Towson University (Md.)

Presenters:  Wim Wiewel, President, Portland State University (Ore.)
            The Honorable Sam Adams, Mayor, Portland (Ore.)

4 p.m. – 5 p.m.  ● Live Oak

**Presidential Forum**

*Support provided by SunGard Higher Education*

**Innovations Exchange**

AASCU's forthcoming web-based resource will feature highly replicable policies, programs and practices that have proven successful at AASCU institutions. In this interactive forum, a panel of presidents and chancellors will share select campus innovations and provide tangible take-away advice.

Moderator:  Selma Botman, President, University of Southern Maine

**Featured Programs:**

- **Academic Innovation**—Dorothy Leland, President, Georgia College & State University
- **Economic Development**—John Bardo, Chancellor, Western Carolina University (N.C.)
- **Resource Enhancement**—Allen Sessoms, President, University of the District of Columbia
**SUNDAY, NOVEMBER 21**

5:15 p.m. – 6:30 p.m.  
**Magnolia and Willow**  
**Opening General Session Address**  
*Support provided by ARAMARK Higher Education*

**Post-Election Politics and Higher Education**
Mid-term elections are key indicators of the mood of the country and its acceptance of the policies pursued by the incumbent president and the Congress. The 2010 election has significant federal and state implications for the coming years as more than 30 new governors will be chosen. In addition, the winners will determine the new federal and state district lines for the next decade. This session offers one informed perspective of whether the country is motivated for change and if so, what type of change, as well as insight into what this means for public higher education.

Presiding:  **James C. Votruba**, President, Northern Kentucky University  
Welcome:  **P. George Benson**, President, College of Charleston (S.C.)  
Presenter:  **Donna Brazile**, Political Commentator and Columnist

6:30 p.m. – 7:15 p.m.  
**Live Oak**  
**Welcome Reception**

7:30 p.m.  
**Hospitality Suite 2L** *(ticketed)*  
**Former Presidents, Chancellors, Spouses/Partners and Guests Dinner**  
Convener:  **Allan W. Ostar**, President Emeritus, AASCU

7:30 p.m.  
**Muse Restaurant • 82 Society Street • 843.577.1102**  
**Single Presidents Dinner Group**  
Sign up at the AASCU registration desk by noon on Sunday.
MONDAY, NOVEMBER 22

7 a.m. - 8:15 a.m.  ➡️  Magnolia and Willow

Presidential Continental Breakfast
Join presidential colleagues for informal discussions related to specific topics facing public higher education today.

AASCU Breakfast Meetings

7 a.m. - 8:15 a.m.  ➡️  Riley Boardroom
AASCU Affinity Group: AASCU Asian-American and Pacific Islander Presidents
Convener:  Beheruz N. Sethna, President, University of West Georgia

7 a.m. - 8:15 a.m.  ➡️  Cypress
AASCU Affinity Group: AASCU Women Presidents
Support provided by Witt/Kieffer
Convener:  Mary Cullinan, President, Southern Oregon University

7 a.m. - 8:15 a.m.  ➡️  Ashley Cooper
Coalition of Urban and Metropolitan Universities
Convener:  Robert L. Caret, President, Towson University (Md.)

7 a.m. - 8:15 a.m.  ➡️  Magnolia and Willow
International Association of University Presidents
Convener:  Constantine W. (Deno) Curris, President Emeritus, AASCU

7:15 a.m. - 8:15 a.m.  ➡️  Hospitality Suite 2J
Legislative and Economic Outlook
Presenters:  Robert Moran, Director, Federal Relations and Policy Analysis, AASCU
            Daniel Hurley, Director, State Relations and Policy Analysis, AASCU
Stewardship for Building the P-20 Pipeline

To improve student achievement and preparedness, federal and state policymakers are calling for better coordination between K-12 and higher education systems. The jobs of the future will require higher levels of education in an increasingly global and knowledge-based economy. In recognizing this, the National Governors Association (NGA) and the Council of Chief State School Officers (CCSSO) announced the Common Core State Standards, a set of academic standards for English language arts and mathematics for kindergarten through 12th grade. These standards are designed to ensure high school graduates are ready to succeed in college and the workforce. The release of these standards presents an opportunity for AASCU institutions to engage more meaningfully with state and local education leaders. AASCU, through a partnership with CCSSO and the State Higher Education Executive Officers (SHEEO), will examine the effective strategies for interacting and assisting with the implementation of the common core standards at the state level. This session will highlight the context for this partnership, define college-ready, and present the state and institutional impact of these standards.

Remarks: Muriel A. Howard, President, AASCU
Moderator: James C. Votruba, President, Northern Kentucky University and 2010 Chair, AASCU Board of Directors
Panelists: Roy Romer, Senior Advisor, The College Board, and Former Governor of Colorado  
Peter McWalters, Interim Strategic Initiative Director (CCSSO Consultant)  
Paul Lingenfelter, President, State Higher Education Executive Officers
Concurrent Sessions—New Directions in the Stewardship of Place

10:30 a.m. – 11:45 a.m. ❄️ Cypress

Charting a New Partnership Between P-12 and Higher Education in Preparing and Developing Teachers

The National Council for the Accreditation of Teacher Education (NCATE) has convened a Blue Ribbon Panel that proposes a radically different approach to preparing and developing teachers; the approach uses a strong clinical model in which school districts and higher education are partners. This transformation has the potential to preserve a strong role for institutions of higher education (IHEs) in teacher preparation and to hold IHEs and alternative providers to uniformly high standards. This session will describe the panel’s recommendations and address how presidents can make this transformation in teacher preparation and school-university partnerships a reality at their institutions. The panel also will provide an update on the unification of NCATE and the Teacher Education Accreditation Council (TEAC) as a single accrediting body, to be called the Council for the Accreditation of Educator Preparation (CAPE), and its importance in elevating quality teacher preparation in the nation.

Moderator: Helen Giles-Gee, President, Keene State College (N.H.)

Participants:
James Cibulka, President, National Council for the Accreditation of Teacher Education
Sharon Robinson, President and CEO, American Association of Colleges of Teacher Education
Nancy Zimpher, Chancellor, State University of New York
Concurrent Sessions—New Directions in the Stewardship of Place continued

10:30 a.m. - 11:45 a.m. 🌿 Dogwood

Stewardship and the K-12 Connection: Partnering with Regional School Districts to Advance College Access and Success

Support provided by ACT, Inc.

Building a culture of education and putting policies and programs in place to boost college readiness and degree completion locally is core to the regional stewardship agendas of AASCU institutions. Take away from this session successful and replicable practices for cultivating strong, symbiotic partnerships with school superintendents and local and regional school districts—proven practices that transcend both urban and rural environments.

Moderator: Leslie E. Wong, President, Northern Michigan University

Panelists: Christopher Steinhauser, Superintendent, Long Beach Unified School District

F. King Alexander, President, California State University, Long Beach

10:30 a.m. - 11:45 a.m. 🌿 Jenkins-King Charles

Stewardship for Research and Economic Development: Communicating Our Impact

Strategies to effectively communicate the impact of university initiatives in research and economic development will be the focus of this discussion.

Moderator: Mary Evans Sias, President, Kentucky State University

Presenters: Ronald M. Berkman, President, Cleveland State University (Ohio)

Linda P. Brady, Chancellor, University of North Carolina at Greensboro
MONDAY, NOVEMBER 22

Concurrent Sessions—New Directions in the Stewardship of Place continued

10:30 a.m. – 11:45 a.m.  Hospitality Suite 2L

Stewardship for Civic Engagement

How can a focus on civic engagement change the way the presidents talk about the role of the university in the larger community? How does programming for civic engagement encourage greater community involvement and new funding opportunities? How does a focus on civic engagement strengthen future leadership for the growth of vibrant communities?

Moderator: Judith A. Ramaley, President, Winona State University (Minn.)

Presenters: Angelo Armenti, Jr., President, California University of Pennsylvania
Lendley (Lynn) C. Black, Chancellor, University of Minnesota Duluth
Francine G. McNairy, President, Millersville University of Pennsylvania

10:30 a.m. – 11:45 a.m.  Hospitality Suite 2H

Seeking Resources for Stewardship

Visit with a president and chief development officer as they provide insight into a framework that helps carve out that all important time necessary to engage in the cultivation and solicitation process with prospects and donors. The president is the only person who can tell the story and outline the vision for the future . . . from the top. In today’s challenging economic times, we know state budgets are dwindling and tuition caps are being imposed, yet access is increasingly important and growth is inevitable. The responsibility presidents have to steward “the place,” the institution and the traditions requires creativity and a renewed commitment to tell the story, share the vision and ask alumni and friends to invest in the future. Learn about ways this can be done within the context of a regular day and how a minimal investment of time can yield significant results.

Presenters: Janet Dudley-Eshbach, President, Salisbury University (Md.)
Rosemary Thomas, Vice President for University Advancement, Salisbury University (Md.)
Noon – 1:45 p.m.  Magnolia Willow (ticketed)
President-to-Presidents Lecture and Luncheon

Educating Americans for the Future: Beyond the Numbers--Dreams and Values
Introduction: Janet Dudley-Eshbach, President, Salisbury University (Md.)
Lecturer: Freeman A. Hrabowski, III, President, University of Maryland, Baltimore County

Presentation of Christa McAuliffe Award for Excellence in Teacher Education
The Christa McAuliffe Award recognizes excellence in teacher education by honoring programs that can document the success of their graduates and their impact on the pupils they teach.
Presenter: Timothy J. Flanagan, President, Framingham State University (Mass.)
Recipient: John Minahan, President, Western Oregon University

2 p.m. – 2:30 p.m.  Live Oak
Council of Presidents and Business Session
Learn the latest in AASCU’s strategic focusing process and how it will affect AASCU’s work on your behalf. Hear from our officers and participate in the election of AASCU’s 2011 officers and directors.
Presiding: James C. Votruba, President, Northern Kentucky University and 2010 Chair, AASCU Board of Directors
Remarks: Muriel A. Howard, President, AASCU
MONDAY, NOVEMBER 22

2:30 p.m. - 3:45 p.m.  Live Oak
General Session and Presidential Dialogue
Support provided by Global Financial Aid Services, Inc.

Spending, Costs and Prices: Strategies for Boosting Productivity and Public Perceptions in Higher Education
Don’t miss this discussion on trends in higher education spending and cost reduction strategies aimed at boosting productivity, innovation and mission fulfillment. Valuable insights on spending and efficiencies across higher education sectors will be shared. Take away persuasive data on institutional spending comparisons and patterns among AASCU member institutions that can be effectively applied to advance your state legislative priorities and media relations.
Presiding: Richard H. Wells, Chancellor, University of Wisconsin-Oshkosh
Presenter: Jane V. Wellman, Executive Director of the Delta Project on Postsecondary Costs, Productivity and Accountability
Respondents: Richard L. Pattenaude, Chancellor, University of Maine System
F. King Alexander, President, California State University, Long Beach

4 p.m. - 4:30 p.m.  Colleton
2011 Board of Directors Meeting
Chair: Kenneth W. Dobbins, President, Southeast Missouri State University and 2011 Chair, AASCU Board of Directors

4 p.m. - 5 p.m.  Drayton
AASCU 50th Anniversary Committee
Chair: Patricia P. Cormier, President Emerita, Longwood University (Va.)

4 p.m. - 5 p.m.  Jenkins-King Charles
Stewards of Place II Advisory Committee
Chair: Wim Wiewel, President, Portland State University (Ore.)
MONDAY, NOVEMBER 22

4:30 p.m. – 6:30 p.m.  Pavilion  *(by invitation)*
**Nonprofit Leadership Alliance (formerly American Humanics) Reception**
Celebration of the rebranding of American Humanics and opportunity to meet presidents of university affiliates and President R. Wayne Branch.

4:45 p.m. – 5:30 p.m.  Cypress  *(MLI members only)*
**Millennium Leadership Initiative (MLI) Business Meeting**
Chair:  Mickey L. Burnim, President, Bowie State University (Md.)

5 p.m. – 6:15 p.m.  Hospitality Suite 2L
**Showcasing Successful Partnerships with the Military**
State colleges and universities have established innovative partnerships with the Departments of Defense and Veterans Affairs. Join colleagues for conversation and informal hospitality to learn about some of these innovative partnerships and the leadership strategies that led to successful collaborations to serve military installations and veteran students.

5:30 p.m. – 6:15 p.m.  Hospitality Suite 2H  *(by invitation)*
**Reception for New Presidents’ Academy Class of 2010**

6:30 p.m. – 7:45 p.m.  Riviera
**Reception**

**Launch of AASCU’s 50th Anniversary Celebration**
Join presidential colleagues for the kickoff of AASCU’s 50th anniversary, including a preview of the anniversary video. Learn how your college or university can be involved in the yearlong celebration.
TUESDAY, NOVEMBER 23

AASCU Affinity Group Breakfast Meetings

7 a.m. – 8 a.m.  Jenkins-King Charles
AASCU System Heads
Convener: James H. McCormick, Chancellor, Minnesota State Colleges and Universities

7 a.m. – 8 a.m.  Drayton
African-American Presidents
Convener: Livingston Alexander, President, University of Pittsburgh at Bradford (Penn.)

7 a.m. – 8 a.m.  Ashley Cooper
Hispanic and Latino Presidents
Convener: Mildred García, President, California State University, Dominguez Hills
Guest: Antonio Flores, President, Hispanic Association of Colleges and Universities

7 a.m. – 8 a.m.
Continental Breakfast for Presidents, Chancellors and Spouses

8:15 a.m. – 9:45 a.m.  Willow and Magnolia
General Session
Support provided by the American Academic Leadership Institute

Global Forces Shaping Challenges for Higher Education
A respected commentator, editor, public servant and observer of the national scene who has advised presidents for 30 years, David Gergen will share thoughts on the shifting economic and political environment. He will also discuss what changes might portend for public higher education, including implications for leadership and what inspires him as he contemplates the future.

Presiding: William E. Kirwan, Chancellor, University System of Maryland
Presenter: David Gergen, Editor-at-Large, U.S. News & World Report and Senior Political Analyst, CNN
TUESDAY, NOVEMBER 23

10 a.m. - 11:30 a.m.  Live Oak  (ticketed)

Awards Brunch

**Presentation of Distinguished Alumnus Award**
Celebrate the occasion of this prestigious award presented to a remarkable individual recognized internationally as one who has made a significant contribution to the public good. Through this award, AASCU directs national attention to the value of society’s investment in its state colleges and universities.

Presiding:  **James C. Votruba**, President, Northern Kentucky University and 2010 Chair, AASCU Board of Directors

Introduction:  **Erik J. Bitterbaum**, President, State University of New York College at Cortland

Recipient:  **General Ann E. Dunwoody**, Commanding General, U.S. Army Material Command and 1975 graduate of the State University of New York College at Cortland

**Transfer of the Gavel**
**Kenneth W. Dobbins**, President, Southeast Missouri State University and 2011 Chair, AASCU Board of Directors
SPOUSE/PARTNER PROGRAM

SATURDAY, NOVEMBER 20

1 p.m. – 5 p.m.  Meet under chandelier in lobby
Spouse/Partner Tour: Mepkin Abbey
Advance sign-up required for ticketed tours.

2 p.m. – 4 p.m.  Ashley Cooper
Spouse/Partner Planning Committee
Presiding: Chris Cavanaugh, Presidential Spouse, Pennsylvania State System of Higher Education and Chair, AASCU Spouse/Partner Planning Committee

4:30 p.m. – 5:30 p.m.  Hospitality Suite 2L
Hospitality
Support Provided by The Registry for College and University Presidents
Join presidential colleagues and their spouses at an informal social, enjoy refreshments while renewing friendships, building new contacts and learning about the nation’s premier interim leadership firm in higher education.

6 p.m.  Cypress Restaurant • 167 East Bay Street • 843.727.0111
Board of Directors Reception and Dinner (by invitation)
Meet in lobby to depart for Cypress Restaurant
SPouse/PartneR prOgram

SundaY, NoVember 21

8 a.m. – 11:45 a.m. Live Oak

Breakfast and Programs for New Member Presidents and Spouses/Partners

Presidents and chancellors who were appointed during the past year and their spouses/partners or guests are encouraged to attend.

8 a.m. – 9:15 a.m.

Breakfast with the AASCU Board of Directors

Presiding: Jolene Koester, President, California State University, Northridge

Remarks: Kenneth W. Dobbins, President, Southeast Missouri State University and 2011 Chair, AASCU Board of Directors

Muriel A. Howard, President, AASCU

Albert R. (Mickey) Howard, Liaison to the Spouse/Partner Program, AASCU

9:30 a.m. – 11:45 a.m. Pavilion

Stewardship Spouse/Partner Style (What's said in this session stays in this session!)

Join other spouses/partners in presentations and resolutions of real-life case studies from our own campuses. Small groups will select and discuss a case that focuses on a challenge, conflict or difficult decision and then present its essential background and problem to the larger audience, who will have the opportunity to brainstorm possible resolutions.

Welcome: Judy Ingle, Spouse/Partner Planning and Outreach Coordinator, AASCU, and Former Presidential Spouse, Coastal Carolina University (S.C)

Facilitator: Kathy Halstead, Presidential Spouse, Brockport College, State University of New York
SPOUSE/PARTNER PROGRAM

SUNDAY, NOVEMBER 21

9 a.m. – 3:30 p.m. ✤ Ashley Cooper (lunch on individual basis)

Former Presidents, Chancellors and Spouses/Partners Program

Advance sign-up and separate $25 per person registration required. This program is designed to help former college and university presidents, chancellors and their spouses navigate the challenging transitional period from active leadership to whatever new roles they assume. The goals of the session are to provide fellowship, professional networking and activities related to personal growth and development.

Convener: Betty L. Siegel, President Emerita, Kennesaw State University (Ga.)

1 p.m. – 4:30 p.m.

Spouse/Partner Tours

Advance sign-up required. Meet under the chandelier in lobby.

1 p.m. – 4 p.m.

Spouse/Partner Tour: Boone Hall Plantation

1:30 p.m. – 4:30 p.m.

Spouse/Partner Tour: Taste of Charleston
SPouse/PaRtner Program

SuNdAy, November 21

5:15 p.m. – 6:30 p.m. Magnolia and Willow

Opening General Session Address
Support provided by ARAMARK Higher Education

Post-Election Politics and Higher Education
Mid-term elections are key indicators of the mood of the country and its acceptance of the policies pursued by the incumbent president and the Congress. The 2010 election has significant federal and state implications for the coming years as more than 30 new governors will be chosen. In addition, the winners will determine the new federal and state district lines for the next decade. This session offers one informed perspective of whether the country is motivated for change and if so, what type of change, as well as insight into what this means for public higher education.

Presiding: James C. Votruba, President, Northern Kentucky University
Welcome: P. George Benson, President, College of Charleston (S.C.)
Presenter: Donna Brazile, Political Commentator and Columnist

6:30 p.m. – 7:15 p.m. Live Oak

Welcome Reception

7:30 p.m. Hospitality Suite 2L (ticketed)
Former Presidents, Chancellors, Spouses/Partners and Guests
Dinner
Convener: Allan W. Ostar, President Emeritus, AASCU
General Spouse/Partner Program
Presiding: Chris Cavanaugh, Presidential Spouse, Pennsylvania State System of Higher Education and Chair, AASCU Spouse/Partner Planning Committee
Judy K. Ingle, Spouse Program Planning and Outreach Coordinator, AASCU, and former presidential spouse, Coastal Carolina University (S.C.)

Breakfast Program
Sponsored by ARAMARK Higher Education
Chocolate for breakfast? Why not! Start your day with s’mores and more at the spouse/partner breakfast, where you’ll also have a chance to chat with fellow spouses/partners and learn some tips for campus entertaining on a budget from two of ARAMARK’s national and regional experts in catering and culinary arts.
Presenters: David Reusche, National Director of Catering, ARAMARK Higher Education
Jason Forrest, Director of Culinary Southeast Region, ARAMARK Higher Education
SPouse/Partner Program

MONDAY, NOVEMBER 22

7:30 a.m. - 11:45 a.m. Live Oak
General Spouse/Partner Program continued

9:15 a.m. - 10:05 a.m.
Spouse/Partner as Fund/Friendraiser
Learn tips and techniques for being an effective fund/friendraiser from Patricia P. Cormier, President Emerita of Longwood University (Va.).
Presenters: Mary Van Galen, Chancellor Spouse, University of Wisconsin-River Falls
Pam Lowe, Chancellor Spouse, Indiana University Northwest

Concurrent Sessions—Stewardship of the Spouse/Partner in the Presidency
Spouses/partners will share their stories and invite discussion from colleagues in attendance.

10:30 a.m. - 11:45 a.m. Live Oak
Finding Your Personal Niche: It’s All About Me!
Presenters: Gordon Thomas, Presidential Spouse, Fort Lewis College (Colo.)
Susan Hallman, Presidential Spouse, University of South Carolina, Aiken

10:30 a.m. - 11:45 a.m. Drayton
Creating Partnerships Within the Community: Enhancing the University Image
Presenters: Barbara Rallo, Presidential Spouse, Angelo State University (Texas)
Phyllis Wong, Presidential Spouse, Northern Michigan University

10:30 a.m. - 11:45 a.m. Colleton
Maintaining and Strengthening Personal Partnerships in the Presidency
Presenter: Tom Norton, Presidential Spouse, University of Northern Colorado
SPouse/partner Program

Monday, November 22

Noon - 1:45 p.m. ✿ Magnolia Willow (ticketed)
President-to-Presidents Lecture and Luncheon

Educating Americans for the Future: Behind the Numbers--Dreams and Values
Introduction: Janet Dudley-Eshbach, President, Salisbury University (Md.)
Lecturer: Freeman A. Hrabowski, III, President, University of Maryland, Baltimore County

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2:15 p.m. - 5:15 p.m.
Spouse/Partner Tour: Arts and Antiques

2:30 p.m. - 4:30 p.m.
Spouse/Partner Tour: Gullah Tour

4:30 p.m. - 6:30 p.m. ✿ Pavilion (by invitation)
Nonprofit Leadership Alliance (formerly American Humanics) Reception
Celebration of the rebranding of American Humanics and opportunity to meet presidents of university affiliates, and President R. Wayne Branch.
SPouse/PArtner ProgrAm

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SPOUSE/PARTNER PROGRAM

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8:15 a.m. – 9:45 a.m. Willow and Magnolia
General Session
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SPouse/PartneR ProGRame SPouse/Partner Program

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Transfer of the Gavel
Kenneth W. Dobbins, President, Southeast Missouri State University and 2011 Chair, AASCU Board of Directors
SPouse/Partner Program

2010 Spouse/Partner Planning Committee

- Rachel M. Votruba (Convener), Northern Kentucky University
- Shenette Alexander, California State University, Long Beach
- Kathleen A. Halstead, College at Brockport, State University of New York
- Albert R. (Mickey) Howard (Ex Officio), AASCU
- Judy K. Ingle (Ex Officio), AASCU and former presidential spouse, Coastal Carolina University (S.C.)
- Kathy Killebrew, Texas A&M University-Corpus Christi
- Judy Lassiter, University of Arkansas at Monticello
- Ron Lustig, California State University, Northridge
- Beverly Roberts-Atwater, Indiana University of Pennsylvania
- Dorothy Tyre Saatkamp, The Richard Stockton College of New Jersey
- Shadrach Sias, Kentucky State University

2011 Spouse/Partner Planning Committee

- Chris Cavanaugh (Chair), Pennsylvania State System of Higher Education
- Ralf Carriuolo (Co-Chair), Rhode Island College
- Janice Beran, University of Arkansas-Fort Smith
- Connie Garcia Blanchard, Georgia Southwestern State University
- Kate Broderick, Old Dominion University (Va.)
- Jeannine Larson Dobbins (Ex Officio), Southeast Missouri State University
- Patsy Eisler, Ferris State University (Mich.)
- Albert R. (Mickey) Howard (Ex Officio), AASCU
- Abbiegail Hugine, Alabama A&M University
- Judy K. Ingle (Ex Officio), AASCU and former presidential spouse, Coastal Carolina University (S.C.)
- Elizabeth Ross, Central Michigan University
- Roni Telfer, University of Wisconsin-Whitewater
- Allyn Uniacke, Metropolitan State University (Minn.)

2011 Spouse/Partner Nominating Taskforce

- Kathleen A. Halstead, College at Brockport, State University of New York
- Kathy Killebrew, Texas A&M University-Corpus Christi
- Judy Lassiter, University of Arkansas at Monticello
- Merriette C. Pollard, City University of New York, Medgar Evers College
- Pamela Pruitt, Thomas Edison State College (N.J.)
- Ken Schallenkamp, Black Hills State University (S.D.)
- Rachel M. Votruba, Northern Kentucky University
GENERAL INFORMATION

Paper-Lite
AASCU is trying to reduce the amount of paper used at our conferences. This is an effort both to be responsible toward the environment and to increase the quality and timeliness of the resources provided through this learning experience. Electronic program materials and handouts, including speaker information, replaces paper and will be accessible online before, during and after the meeting at aascu.org/meetings/annual10. The entire program at-a-glance can be downloaded to your palm device from aascu.org.

How to Get Around
Pedicabs are available on the streets or can be called to transport one quickly and inexpensively to most areas of interest ($4.50 from hotel to restaurants on East Bay Street).

Where to Meet
Meeting rooms at the Charleston Place Hotel are located on the second floor. The Riviera is street level, across from the hotel, out the King Street entrance.

Registration
Ballroom Foyer
Sat., Nov. 20 8 a.m. – 5 p.m.  Sun., Nov. 21 7 a.m. – 5 p.m.
Mon., Nov. 22 7 a.m. – 5 p.m.  Tues., Nov. 23 7 a.m. – 1 p.m.

Meeting Credentials
Meeting badges serve as admission identification for all sessions and social functions. Wear badges when attending AASCU functions. Remove badges when leaving the hotel.

Badge Case Strip Colors
• Blue—Current and former presidents/chancellors and system heads
• Red—Spouses/partners of current and former presidents/chancellors and system heads
• Yellow—Speakers/guests/sponsors and their spouses/guests
• Black—AASCU staff

Badge Inserts
• White—Current and former presidents and chancellors
• Blue—Spouses and partners of current and former presidents and chancellors
Ribbons
- AASCU Board of Directors
- Council of State Representatives
- Members of the Spouse/Partner Planning Committee
- Millennium Leadership Initiative dues-paying members, faculty, graduates and founders
- Newly appointed presidents and chancellors and their spouses/partners
- Servicemembers Opportunity Colleges
- Grants Resource Center

Cellular Phones and Handheld Devices
As a courtesy to the speakers and your colleagues, set your cell phones to vibrate and mute while in the meeting rooms. Thank you for contributing to a comfortable environment for all participants.

Non-smoking
All AASCU events are non-smoking.

Special Needs
Dietary Restrictions for AASCU Meals—The menu alternative for group meal functions is a low-fat vegetarian option. AASCU will communicate medical allergies to the banquet staff. It is not possible to accommodate custom diets or personal menu preferences. If you have indicated a medical allergy or requested a low-fat meal (which is the vegetarian option), notify your wait staff when you sit so as to allow the banquet staff adequate time to retrieve your meal. The purple ticket provided at registration tells wait staff you have pre-arranged an alternate meal or have an allergy.

Changes/Cancellations/Refunds
Ticket Exchange Policy—As indicated in pre-meeting information, meal function tickets must have been cancelled by 5 p.m. EST on Wed., Nov. 17th to receive a refund. Meal function and activity tickets turned in after that time will be accepted for resale and a refund will be made only if the ticket is resold in time. Depending on subscription, tickets may be available for optional AASCU activities at the registration desk. Attendees who elect to sign up for activities onsite should be prepared to pay for those activities at the AASCU registration desk.
To receive a full refund of the registration fee, AASCU must have received a request for cancellation in writing by Wed., Nov. 10th. Cancellations received between Nov. 11th and Nov. 19th incur a $125 cancellation fee. Cancellations received after Nov. 19th will forfeit the entire registration fee, including activities and meals. All refunds will be issued from the AASCU office within 45 days of the close of the meeting.

**Attire**

Business attire.

**Optional Activities**

**Saturday, November 20**

- **1 p.m. – 5 p.m. – Mepkin Abbey**
  Mepkin Abbey is a community of Trappist Catholic monks dedicated to lives of work and prayer according to the Rule of Saint Benedict. A visit to the Abbey is something off the normal Charleston tourist path. Established in 1949 on the site of the historic Mepkin Plantation, the Abbey is located on the Cooper River, about an hour’s drive from Charleston. The Guest Master will explain the monk’s agricultural enterprise and guide participants to the beautiful Nancy Bryan Luce Gardens. A special event in the Clare Boothe Luce Library is the Eighth Annual Crèche Festival that will showcase over 50 nativity sets from all over the globe, offering world cultures’ artistic interpretation of the holy Christmas scene. Do not skip a visit to the gift shop that has surprising finds including unique crafts and pottery. For more information visit [mepkinabbey.org](http://mepkinabbey.org).

**Sunday, November 21**

- **1 p.m. – 4 p.m. – Boone Hall Plantation**
  Famous for its picturesque Avenue of the Oaks, planted in 1743, the majestic corridor of Black Oaks is more than three-quarters of a mile long and is one of the primary reasons Boone Hall is known as “America’s most photographed plantation.” Many of Boone Hall Plantation’s buildings are listed on the National Register of Historic Places, but what sets it apart is the exhibit, “Black History in America,” that uses eight of the original slave cabins to tell stories
of this time, when the stain of slavery marred our nation. Life-size figures, historic photos, pre-recorded narratives and other devices combine in displays throughout the cabins to show different aspects of the daily lives of slaves and the struggles they faced in the long journey through emancipation to achieve freedom and realize civil rights. For more information visit boonehallplantation.com.

• 1:30 p.m. - 4:30 p.m. — Taste of Charleston
Join friends to walk, talk and taste our way through Charleston on a culinary tour that will immerse participants in the history and culture of the Lowcountry. Discover how this unique cuisine has evolved over the past 300 years while sampling delicious specialties from local eateries, markets, bakeries, restaurants and culinary landmarks. Learn what sets this cuisine apart and sample tastes of such specialties as stone ground grits, legendary Charleston benne wafers, locally made gourmet chocolates, pralines, sweet tea, collard greens and Lowcountry barbeque.

Monday, November 22

• 2:15 p.m. - 5:15 p.m. — Arts & Antiques
Join this behind-the-scenes look into Charleston’s world-class art galleries and antique shops (including a visit to Geo. C. Birlant & Co., one of the largest, oldest and respected antiques establishments in the southeast). Gain in-depth knowledge about fine art and antiques while experiencing Charleston’s art scene up-close and personal with knowledgeable and well-connected tour directors.

• 2:30 p.m. - 4:30 p.m. — Gullah Tour
The Gullah language is a Creole blend of African languages and Elizabethan English, born of necessity on Africa’s Slave Coast and developed in the slave communities of the isolated plantations of the coastal South. But Gullah is more than a language, it is a rich culture based on ancestral traditions that describe a cultural legacy. Explore the places, history and stories that include the original Catfish Row from Dubose Heyward’s novel Porgy which later became the opera Porgy and Bess. See the home of famous blacksmith Phillip Simmons, as well as examples of his gates, the Old Slave Mart on Chalmers Street, The Battery, The Jones Hotel and Sweetgrass basket makers.
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AASCU appreciates the membership support of the following presidents and chancellors who have left office or announced that they will leave office this year.

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AASCU 2011 MEETINGS

Academic Affairs Winter Meeting
Thursday, February 10 through Sunday, February 13, 2011
Hyatt Regency Grand Cypress • Orlando, Florida

Millennium Leadership Institute
Saturday, June 11 through Tuesday, June 14, 2011
The Sofitel Lafayette Square • Washington, D.C.

American Democracy Project National Meeting
Thursday, June 2 through Saturday, June 4, 2011
Renaissance Orlando • Orlando, Florida

Summer Council of Presidents
Summer Council • Saturday, July 18
through Monday evening, July 20, 2011
Marriott Waterfront • Seattle, Washington

New Presidents’ Academy
Monday evening, July 25 through Friday evening, July 29, 2011
Midwest location to be announced

Academic Affairs Summer Meeting
Wednesday, July 27 through Sunday, July 31, 2011
Portland Marriott Downtown Waterfront • Portland, Oregon

Annual Meeting
Pre-Annual Meeting Seminar • Sunday, October 23
(continued Monday, October 24)

Annual Meeting • Monday, October 24
through Wednesday, October 26, 2011
Hyatt Regency Boston • Boston, Massachusetts

Mark Your Calendars for the Tuesday, October 25th
Black Tie Gala Celebration of AASCU’s 50th Anniversary
AASCU’s membership of 430 public colleges and universities is found throughout the United States, Guam, Puerto Rico and the Virgin Islands. We range in size from 1,000 students to 44,000. We are found in the inner city, in suburbs, towns and cities, and in remote rural America. We include campuses with extensive offerings in law, medicine and doctoral education—as well as campuses offering associate degrees to complement baccalaureate studies. We are both residential and commuter, and offer on-line degrees as well. Yet common to virtually every member institution are three qualities that define its work and characterize our common commitments.

- We are institutions of access and opportunity. We believe that the American promise should be real for all Americans, and that belief shapes our commitment to access, affordability and educational opportunity, and in the process strengthens American democracy for all citizens.

- We are student-centered institutions. We place the student at the heart of our enterprise, enhancing the learning environment and student achievement not only through teaching and advising, but also through our research and public service activities.

- We are “stewards of place.” We engage faculty, staff and students with the communities and regions we serve—helping to advance public education, economic development and the quality of life for all with whom we live and who support our work. We affirm that America’s promise extends not only to those who come to the campus but to all our neighbors.

We believe that through this stewardship and through our commitments to access and opportunity and to our students, public colleges and universities effectively and accountably deliver America’s promise. In so doing we honor and fulfill the public trust.